March 16, 2021

To: Casco Selectboard

From: Don Gerrish, Interim Town Manager

Re: Proposed 21/22 Budget

I’m pleased to present the proposed budget for Casco for 2021/2022.

The proposed budget includes a number of new initiatives that were included in the Selectboard goals for 2021. They include $35,000 to start the new Comp Plan, $15,000 for a pay and benefit study, $50,000 increase in the paving budget and the most significant addition is the inclusion of a full time Public Works employee and funds to purchase equipment for an increase $160,000.

The other major increase in the budget is in the Fire/Rescue Budget as it proposes that we hire 4 full time Fire/EMT’s. The net increase in the Fire/Rescue Budget is $63,000.

There is a 3% cola for all employees.

The total proposed municipal budget is $4,689,047 which is an increase of $597,142.

We are estimating that our total revenues will be $1,875,578 which is an increase by $123,068.

The following sheets show the comparison of last year’s budget to this year’s budget and where the proposed increase are and show the estimated tax rate with the proposed budget. There were some errors in the 20/21 Commitment that adds an additional $157,476 to be raise in this year’s budget which would not have happened if the funds were included in the 20/21 Commitment. We will discuss this issue during our review of the budget.

I look forward to discussing the budget with the Selectboard as we work together for the future of Casco and its citizens.

I want to thank the Department Heads, staff and especially Pam Griffin for their assistance in putting this budget together.

Thanks

Don Gerrish
### Casco, Maine

**Budget Comparison**

**Fiscal Years 2021 & 2022**

#### Expense Comparison

<table>
<thead>
<tr>
<th>Department</th>
<th>2020/2021 Actual Budget</th>
<th>2020/2021 Estimated Expd</th>
<th>2021/2022 Proposed Budget</th>
<th>Increase (Decrease)</th>
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<td>Administration</td>
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<td><strong>$</strong></td>
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# Casco, Maine
## Budget Comparison
### Fiscal Years 2021 & 2022

<table>
<thead>
<tr>
<th>Total Budget Comparison</th>
<th>2020/2021</th>
<th>2021/2022</th>
<th>Increase</th>
<th>$</th>
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<tbody>
<tr>
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<td>$4,689,047</td>
<td>↑</td>
<td>$597,142</td>
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<tr>
<td>Revenues</td>
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<td>$1,875,578</td>
<td>↑</td>
<td>$123,068</td>
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<tr>
<td>Net Budget</td>
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<th>Tax Rate Comparison</th>
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<th>2021/2022</th>
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<td>County Taxes</td>
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<td>Municipal*</td>
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<td>$4,689,047</td>
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<td>Revenues</td>
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<td>Revenue Sharing</td>
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<tr>
<td>BETTE Reimb.</td>
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<td>Other</td>
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<td>Net to be Raised</td>
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* FY 2020/2021 These amounts were not included in commitment:

- Assessing: $87,552 Not included on TM Warrant
- Legal: $30,000 Not included on TM Warrant
- Facilities: $24,724 Math error on TM Warrant
- Public Works: $9,200 Math error on TM Warrant

<p>| $151,476 |</p>
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<thead>
<tr>
<th>2022</th>
<th>2021</th>
<th>2021</th>
<th>2022</th>
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<tr>
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<td>Estimated Budget</td>
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<td>Estimated Expenditures</td>
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<td>FY 2022</td>
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<td></td>
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</tr>
<tr>
<td>ADMINISTRATION</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>01 - Admin</td>
<td></td>
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</tr>
<tr>
<td>10 - Payroll</td>
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<tr>
<td>01- Town Manager (Courtney)</td>
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<td>$90,000</td>
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<td>02- Clerk (Penny)</td>
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<td>$49,530</td>
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<tr>
<td>03- Treasurer (Pamela)</td>
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<tr>
<td>04- D. Clerk (Melissa)</td>
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<td>$43,410</td>
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<td>06- Front Clerk (Deb)</td>
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<td>07- Admin Asst (Vacant)</td>
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<td>09- PT Clerk (Janet)</td>
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<td>$19,084</td>
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<td>05- Propane/Gas</td>
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<td>04- Audit &amp; Financial</td>
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<td>05- Software/ IT Svcs</td>
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<td>14- Gifts/Flowers</td>
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## FY 2022
### ADMINISTRATION

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<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
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<td><strong>40- Insurance</strong></td>
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<td>04- Dangerous Building/Clean up</td>
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<td>07- Equipment</td>
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<td><strong>70- Training/Travel</strong></td>
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<td>$804,686</td>
<td>$720,574</td>
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## FY 2022
### Administration

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<thead>
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<th>100 - Administration</th>
<th>2020 Estimated Budget</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
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<tbody>
<tr>
<td><strong>Assessing</strong></td>
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</tr>
<tr>
<td>02- Assessing</td>
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<tr>
<td>10- Personnel</td>
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<tr>
<td>07- Assessing (Wendy)</td>
<td>$ 8,891</td>
<td>$ 9,017</td>
<td>$ 9,107</td>
<td>$ 9,100</td>
</tr>
<tr>
<td>Sub Total</td>
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<td>$ 9,017</td>
<td>$ 9,100</td>
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<tr>
<td>11- Benefits</td>
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<td></td>
</tr>
<tr>
<td>10- FICA/Medicare</td>
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<td></td>
</tr>
<tr>
<td>11- Health Insurance</td>
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<tr>
<td>12- Workers Comp</td>
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<tr>
<td>13- Unemployment</td>
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<tr>
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<tr>
<td>11- Benefits &amp; Insurance</td>
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<td>01- Office Supplies (disposable, includes cleaning)</td>
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<tr>
<td>02- Office Equipment</td>
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## FY 2022
### ADMINISTRATION

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<td>05- Contingency</td>
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<td>30- Services</td>
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<td>52- Contingency</td>
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## FY 2022
### Code Enforcement & Planning Board/Zoning Board

#### Code Enforcement

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<th>101- Land Use</th>
<th>01- Code Enforcement</th>
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<th>2021 Estimated Expenditures</th>
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<tr>
<td></td>
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<td></td>
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<td>$480</td>
<td>$400</td>
<td>$480</td>
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<td><strong>30 - Services</strong></td>
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<tr>
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<td>03- Postage/Mailing</td>
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<td>$500</td>
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<td>05- Software (GIS)</td>
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<td>06- Professional Svcs</td>
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<td>16- Printing/Mapping</td>
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<td><strong>Sub-total</strong></td>
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<td>$5,900</td>
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<td><strong>50 - Supply/Equip</strong></td>
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<tr>
<td></td>
<td>07- Uniforms/PPE</td>
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<td></td>
<td><strong>Sub-total</strong></td>
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<td>$150</td>
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</tr>
<tr>
<td></td>
<td><strong>70 - Training/Travel</strong></td>
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<td></td>
<td>01- Conferences/Training Fees</td>
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<tr>
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<td>02- Mileage</td>
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## Planning Board/Zoning Board of Appeals

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<tr>
<th>101- Landuse</th>
<th>02- Planning Board/ZBA</th>
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<tbody>
<tr>
<td><strong>10 - Payroll</strong></td>
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<td>10- Stipend</td>
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<tr>
<td><strong>30 - Services</strong></td>
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</tr>
<tr>
<td>02- Advertising</td>
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<tr>
<td>06- Professional Svcs - Planner Comp Plan</td>
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<tr>
<td><strong>50 - Supplies</strong></td>
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<tr>
<td>01- Consumables</td>
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<td><strong>Sub-total</strong></td>
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<tr>
<td><strong>70 - Training/Travel</strong></td>
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</tr>
<tr>
<td>01- Conferences/Training Fees</td>
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<tr>
<td>02- Mileage</td>
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## FY 2022

### Recreation

#### 10. Payroll

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<th>Position</th>
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<th>2021 Actual</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
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<tr>
<td>Recreation Director</td>
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<td>Stipend/Per Diem</td>
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<td>Swims</td>
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<td>Camp</td>
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<td>$6,140</td>
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<tr>
<td>Tennis</td>
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<td>$600</td>
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<td>$600</td>
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<td><strong>Total</strong></td>
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<td><strong>$65,657</strong></td>
<td><strong>$77,827</strong></td>
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<table>
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<tr>
<th>Benefit</th>
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<th>2021 Estimated Expenditures</th>
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<tr>
<td>Health Ins.</td>
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<td>Workers Comp</td>
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<td><strong>$37,594</strong></td>
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#### 20. Utilities

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<tr>
<th>Utility</th>
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<th>2022 Proposed Budget</th>
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<tbody>
<tr>
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<td>$744</td>
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<td><strong>$744</strong></td>
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#### 30. Services

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<tr>
<td>Software</td>
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<td>$607</td>
<td>$607</td>
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<td>Portable Toilets</td>
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<td>$45</td>
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<td>Gifts/Flowers</td>
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#### 50. Supply/Equip

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<td>Office Supplies</td>
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<td>Office Equipment</td>
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<td>Food</td>
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<td>Uniforms (not related to specific program)</td>
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#### 60. Rep/Maint

<table>
<thead>
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<th>Rep/Maint</th>
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#### 70. Training/Travel

<table>
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<td>09- Senior Trips/Programs</td>
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<td>$7,500</td>
</tr>
<tr>
<td>15- Yoga</td>
<td>$462</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>17- Celebrations</td>
<td>$1,750</td>
<td>$1,824</td>
<td></td>
<td>$1,750</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$38,747</td>
<td>$45,070</td>
<td>$28,138</td>
<td>$43,545</td>
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</table>

| Numbers Based on Previous Account Set up | $53,758 | $63,567 |
| Anticipated Revenue Est. | $16,000 | $7,500 | $23,500 | $29,970 |
## FY 2022
### Facilities

**CCC, Garage, Red Barn, Post Office, Etc**

### 102- Parks & Recreation
#### 03-Facilities CCC/RB

<table>
<thead>
<tr>
<th>10- Payroll</th>
<th>2020 Estimated Expenditures</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facility Manager</td>
<td>$51,324</td>
<td>$35,464</td>
<td>$35,464</td>
<td>$36,442</td>
</tr>
<tr>
<td>Stipend</td>
<td>combined $9,360</td>
<td>$9,360</td>
<td>$9,360</td>
<td>$9,360</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$51,324</td>
<td>$44,824</td>
<td>$44,824</td>
<td>$45,802</td>
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</table>

<table>
<thead>
<tr>
<th>11- Benefits &amp; Ins.</th>
<th>2020 Estimated Expenditures</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health Ins.</td>
<td>$19,920</td>
<td>$20,209</td>
<td>$20,209</td>
<td>$20,447</td>
</tr>
<tr>
<td>FICA/Medicare/Retirement</td>
<td>-</td>
<td>$3,615</td>
<td>$3,615</td>
<td>$3,612</td>
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<tr>
<td>Workers Comp</td>
<td>-</td>
<td>$900</td>
<td>$900</td>
<td>$900</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$19,920</td>
<td>$24,724</td>
<td>$24,724</td>
<td>$24,959</td>
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</table>

<table>
<thead>
<tr>
<th>20- Utilities</th>
<th>2020 Estimated Expenditures</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Electricity</td>
<td>-</td>
<td>$8,000</td>
<td>$6,000</td>
<td>$8,000</td>
</tr>
<tr>
<td>Phone/Cell Phone</td>
<td>$515</td>
<td>$500</td>
<td>$250</td>
<td>$300</td>
</tr>
<tr>
<td>Internet</td>
<td>-</td>
<td>$1,100</td>
<td>$1,400</td>
<td>$3,660</td>
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<tr>
<td>Heating Oil</td>
<td>$4,500</td>
<td>$4,000</td>
<td>$3,600</td>
<td>$4,000</td>
</tr>
<tr>
<td>Propane/Gas</td>
<td>$2,000</td>
<td>$750</td>
<td>$400</td>
<td>$750</td>
</tr>
<tr>
<td>Water</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td><strong>Total</strong></td>
<td>$7,015</td>
<td>$14,350</td>
<td>$11,650</td>
<td>$16,710</td>
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<table>
<thead>
<tr>
<th>30- Services</th>
<th>2020 Estimated Expenditures</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professional Svcs (only if not applicable)</td>
<td>-</td>
<td>$500</td>
<td>$2,000</td>
<td>$2,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>-</td>
<td>$22,000</td>
<td>$23,500</td>
<td>$26,700</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>50- Supply/Equip</th>
<th>2020 Estimated Expenditures</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumables</td>
<td>-</td>
<td>$3,500</td>
<td>$2,000</td>
<td>$3,000</td>
</tr>
<tr>
<td>Nonconsumables</td>
<td>-</td>
<td>$4,000</td>
<td>$3,072</td>
<td>$5,000</td>
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<tr>
<td>Building</td>
<td>-</td>
<td>$850</td>
<td>-</td>
<td>$850</td>
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<tr>
<td>Signs</td>
<td>-</td>
<td>$100</td>
<td>$100</td>
<td>$100</td>
</tr>
<tr>
<td>Flags</td>
<td>-</td>
<td>$100</td>
<td>$100</td>
<td>$100</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>-</td>
<td>$8,550</td>
<td>$5,272</td>
<td>$9,050</td>
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</table>

<table>
<thead>
<tr>
<th>60- Rep/Maint</th>
<th>2020 Estimated Expenditures</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building Repairs/Maint</td>
<td>$15,000</td>
<td>$18,000</td>
<td>$10,800</td>
<td>$15,000</td>
</tr>
<tr>
<td>Furnace/Boilers</td>
<td>-</td>
<td>$2,000</td>
<td>$800</td>
<td>$1,000</td>
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<tr>
<td>Generators</td>
<td>-</td>
<td>$2,000</td>
<td>$2,200</td>
<td>$2,200</td>
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<tr>
<td><strong>Total</strong></td>
<td>$15,000</td>
<td>$22,000</td>
<td>$13,800</td>
<td>$18,200</td>
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</table>

<table>
<thead>
<tr>
<th>70- Travel</th>
<th>2020 Estimated Expenditures</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mileage</td>
<td>-</td>
<td>$800</td>
<td>$700</td>
<td>$800</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>-</td>
<td>$800</td>
<td>$700</td>
<td>$800</td>
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</table>

**TOTAL** | $93,259 | $137,248 | $124,470 | $142,221 |
## FY 2022
### Facilities
**CCC, Garage, Red Barn, Post Office, Etc**

### Cemeteries

<table>
<thead>
<tr>
<th>102- PARKS &amp; RECREATION</th>
<th>04- Cemeteries</th>
<th>2020 Estimated Budget</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>Services</strong></td>
<td>Unknown</td>
<td>$3,800</td>
<td>$3,800</td>
<td>$5,800</td>
</tr>
<tr>
<td>12-</td>
<td>Lawn Care (tree removal)</td>
<td>?</td>
<td>$3,800</td>
<td>$3,800</td>
<td>$5,800</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>$ -</td>
<td>$3,800</td>
<td>$3,800</td>
<td>$5,800</td>
</tr>
<tr>
<td></td>
<td><strong>Supply/Equip</strong></td>
<td>$400</td>
<td>$400</td>
<td>$400</td>
<td>$400</td>
</tr>
<tr>
<td>12-</td>
<td>Flags (Memorial Day)</td>
<td>$400</td>
<td>$400</td>
<td>$400</td>
<td>$400</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>$400</td>
<td>$4,200</td>
<td>$4,200</td>
<td>$6,200</td>
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## Open Space Commission

<table>
<thead>
<tr>
<th>102- PARKS &amp; RECREATION</th>
<th>05- Open Space Commission</th>
<th>2020 Estimated Budget</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>02-</td>
<td>Advertising</td>
<td>$ -</td>
<td>$50</td>
<td>-</td>
<td>$50</td>
</tr>
<tr>
<td>06-</td>
<td>Professional Svcs</td>
<td>$2,500</td>
<td>$2,300</td>
<td>-</td>
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</tr>
<tr>
<td><strong>Total</strong></td>
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<td>$2,350</td>
<td>-</td>
<td>$2,350</td>
</tr>
<tr>
<td></td>
<td><strong>Supply/Equip</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11-</td>
<td>Signs</td>
<td>$ -</td>
<td>$150</td>
<td>-</td>
<td>$150</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>$ -</td>
<td>$150</td>
<td>-</td>
<td>$150</td>
</tr>
<tr>
<td></td>
<td><strong>TOTAL</strong></td>
<td>$2,500</td>
<td>$2,500</td>
<td>-</td>
<td>$2,500</td>
</tr>
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</table>

## Conservation & Veterans Committees

<table>
<thead>
<tr>
<th>102- PARKS &amp; RECREATION</th>
<th>06- Committees</th>
<th>2020 Estimated Budget</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditure</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>06-</td>
<td>Professional Svcs</td>
<td>$2,500</td>
<td>$2,500</td>
<td>$2,500</td>
<td>$2,500</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>$2,500</td>
<td>$2,500</td>
<td>$2,500</td>
<td>$2,500</td>
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</table>
### FY 2022

**Facilities**

**CCC, Garage, Red Barn, Post Office, Ect**

**Parks & Beaches**

<table>
<thead>
<tr>
<th>102- RECREATION</th>
<th>02- Parks &amp; Beaches</th>
<th>2020 Estimated Budget</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>20- Utilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>01- Electricity</td>
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<td>$1,075</td>
<td>$3,000</td>
<td>$2,000</td>
<td>$3,000</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>$1,075</strong></td>
<td><strong>$3,000</strong></td>
<td><strong>$2,000</strong></td>
<td><strong>$3,000</strong></td>
</tr>
<tr>
<td>30- Services</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>02- Advertising</td>
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<td>$-</td>
<td>$100</td>
<td>$100</td>
<td>$100</td>
</tr>
<tr>
<td>06- Professional Svcs</td>
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<td>$20,450</td>
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<td>$3,000</td>
<td>$7,895</td>
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<td>08- Porta Toilets</td>
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<td>$-</td>
<td>$910</td>
<td>$910</td>
<td>$910</td>
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<tr>
<td>13- Dispatch/Paramedic Assist</td>
<td></td>
<td>$-</td>
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<td>$-</td>
<td></td>
</tr>
<tr>
<td>19- Trash Removal</td>
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<td>$-</td>
<td>$570</td>
<td>$570</td>
<td>$570</td>
</tr>
<tr>
<td>24- security</td>
<td></td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>$20,450</strong></td>
<td><strong>$7,030</strong></td>
<td><strong>$4,580</strong></td>
<td><strong>$9,475</strong></td>
</tr>
<tr>
<td>50- Supply/Equip</td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>04- Supplies</td>
<td></td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
</tr>
<tr>
<td>13- New Equipment</td>
<td></td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
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<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>$-</strong></td>
<td><strong>$-</strong></td>
<td><strong>$-</strong></td>
<td><strong>$-</strong></td>
</tr>
<tr>
<td>60- Rep/Maint</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13- Beach Related</td>
<td></td>
<td>$-</td>
<td>$5,000</td>
<td>$5,000</td>
<td>$5,000</td>
</tr>
<tr>
<td>15- Park Related</td>
<td></td>
<td>$-</td>
<td>$1,000</td>
<td>$1,000</td>
<td>$1,000</td>
</tr>
<tr>
<td>New Pier</td>
<td></td>
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<td></td>
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</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>$-</strong></td>
<td><strong>$6,000</strong></td>
<td><strong>$6,000</strong></td>
<td><strong>$31,000</strong></td>
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<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>$21,525</strong></td>
<td><strong>$16,030</strong></td>
<td><strong>$12,580</strong></td>
<td><strong>$43,475</strong></td>
</tr>
</tbody>
</table>
## FY 2022

### General Assistance & Donations to Outside Agencies

#### General Assistance

<table>
<thead>
<tr>
<th>103- PUBLIC ASSISTANCE</th>
<th>2020 Actual Budget</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>01- GENERAL ASSISTANCE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>30- General Assistance Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>06- Professional Services (contractor)</td>
<td>$8,000</td>
<td>$ -</td>
<td>$ -</td>
<td>$500</td>
</tr>
<tr>
<td>17- Household (includes misc, medical, diapers)</td>
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<td>$500</td>
<td>$ -</td>
<td>$12,000</td>
</tr>
<tr>
<td>20- Rent/Housing</td>
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<td>$6,000</td>
<td>$12,000</td>
<td>$12,000</td>
</tr>
<tr>
<td>21- Food</td>
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<td>$500</td>
<td>$400</td>
<td>$500</td>
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<tr>
<td>22- Utilities</td>
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<td>$1,000</td>
<td>$200</td>
<td>$1,000</td>
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<tr>
<td>23- Fuel</td>
<td>$5,000</td>
<td>$1,200</td>
<td>$400</td>
<td>$1,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
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<td><strong>$9,200</strong></td>
<td><strong>$13,000</strong></td>
<td><strong>$15,000</strong></td>
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</tbody>
</table>

#### Donations to Outside Agencies

<table>
<thead>
<tr>
<th>103- PUBLIC ASSISTANCE</th>
<th>2020 Expenditure</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>02- Donations</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>01- Casco Community Library</td>
<td>$68,773</td>
<td>$68,773</td>
<td>$68,773</td>
<td>$77,400</td>
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<tr>
<td>02- Maine Health Visiting Nurses</td>
<td>$4,000</td>
<td>$4,000</td>
<td>$4,000</td>
<td>$4,500</td>
</tr>
<tr>
<td>03- Northern Light Health (form. VNA Home Health)</td>
<td>$500</td>
<td>$500</td>
<td>$500</td>
<td>$500</td>
</tr>
<tr>
<td>04- Through These Doors (formerly Family Crisis)</td>
<td>$1,100</td>
<td>$1,100</td>
<td>$1,100</td>
<td>$1,100</td>
</tr>
<tr>
<td>05- Tri-County Counseling Services</td>
<td>$2,500</td>
<td>$2,500</td>
<td>$2,500</td>
<td>$2,500</td>
</tr>
<tr>
<td>06- Opportunity Alliance</td>
<td>$5,000</td>
<td>$5,000</td>
<td>$5,000</td>
<td>$5,000</td>
</tr>
<tr>
<td>07- Meal Site</td>
<td>$3,700</td>
<td>$3,700</td>
<td>$2,700</td>
<td>$3,700</td>
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<tr>
<td>09- Bridgton Lake Region Chamber</td>
<td>$1,250</td>
<td>$1,250</td>
<td>$1,250</td>
<td>$1,250</td>
</tr>
<tr>
<td>10- Sebago Lakes Region Chamber</td>
<td>-</td>
<td>$250</td>
<td>$250</td>
<td>$250</td>
</tr>
<tr>
<td>11- Lake Region Bus Service</td>
<td>$8,500</td>
<td>$8,500</td>
<td>$6,375</td>
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<tr>
<td>12- Raymond Casco Historical Society</td>
<td>$1,800</td>
<td>$1,800</td>
<td>$1,800</td>
<td>$1,800</td>
</tr>
<tr>
<td>13- Life Flight</td>
<td>$935</td>
<td>$936</td>
<td>$936</td>
<td>$936</td>
</tr>
<tr>
<td>14- Crescent Lake Watershed Assoc</td>
<td>$1,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>15- Lake Stewards of Maine- Lake Monitoring Program</td>
<td>$1,500</td>
<td>-</td>
<td>-</td>
<td>$1,500</td>
</tr>
<tr>
<td>16- TLEA</td>
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<td>$5,000</td>
<td>$5,000</td>
<td>$5,000</td>
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<tr>
<td>17- LEA Milfoil Project</td>
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<td>$5,000</td>
<td>$5,000</td>
<td>$5,000</td>
</tr>
<tr>
<td><strong>18- Pleasant Lake/Parker Pond Assoc.</strong></td>
<td><strong>$4,000</strong></td>
<td><strong>$4,000</strong></td>
<td><strong>$4,000</strong></td>
<td><strong>$4,000</strong></td>
</tr>
<tr>
<td>19- Maine Public Radio</td>
<td>-</td>
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<td>$100</td>
<td>$100</td>
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### FY 2022
#### Fire - Rescue Department

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<th>2021 Actual Budget</th>
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| **11- Benefits & Ins.**     |      |                   |                            |                      |
| 01- Health Ins.             | $12,343 | $12,000           |                            | $101,623             |
| 02- FICA/Medicare/Retirement | $32,555 | $49,754           | $43,000                    | $55,847              |
| 03- Workers Comp            | $13,272 | $13,253           | $13,253                    | $13,253              |
| 04- Unemployment            | $-      |                   |                            |                      |
| **Total**                   | $45,827 | $75,350           | $68,253                    | $170,723             |

| **20- Utilities**           |      |                   |                            |                      |
| 01- Electricity             | $8,173 | $11,492           | $11,385                    | $10,000              |
| 02- Phone/Cell Phone        | $3,645 | $9,359            | $8,100                     | $8,100               |
| 03- Internet                | $1,229 | $3,000            | $3,000                     | $3,000               |
| 04- Heating Oil             | $9,548 | $13,626           | $13,125                    | $9,000               |
| 05- Propane                 | $578   | $1,190            | $1,575                     | $750                 |
| **Total**                   | $36,895 | $37,185           | $30,850                    | $34,140              |

| **30- Services**            |      |                   |                            |                      |
| 02- Advertising             | $200  |                   |                            |                      |
| 05- Software /IT Services   | $3,812 | $6,150            | $7,500                     | $7,500               |
| 06- Professional Svcs (only if not applicable to other ca) | $11,218 | $47,500           | $35,000                    | $35000               |
| 07- Copier/Printer Maintenance | $858  | $850              | $900                       | $925                 |
| 09- Dues & Fees             | $1,969 | $7,825            | $2,400                     | $2,500               |
| 13- Dispatching/Paramedic Assist | $27,718 | $28,328           | $28,328                    | $29188               |
| 14- Gifts/Flowers           | $328   | $1,000            |                            | $1000                |
| 19- Trash Removal           | $150   | $-                |                            |                      |
| 25- Security                | $110   | $-                |                            |                      |
| 30- Billing                 | $14,228 | $18,000           | $18,000                    | $18000               |
| **Total**                   | $60,391 | $109,853          | $92,128                    | $94,113              |
## FY 2022
### Fire - Rescue Department

<table>
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<tr>
<th>Category</th>
<th>Item</th>
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<th>Amount 2</th>
<th>Amount 3</th>
<th>Percentage</th>
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<th>Amount 3</th>
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<th>Amount 2</th>
<th>Amount 3</th>
<th>Percentage</th>
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**Total** | **$758,264** | **$997,667** | **$879,303** | **$1,060,960** |
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<tr>
<td><strong>03- ANIMAL CONTROL</strong></td>
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### FY 2022
#### Emergency Management

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### FY 2022
#### Public Works

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<td>$ 100</td>
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Total: $ 867,770 $ 365,635 $ 904,707 $ 829,408 $ 1,132,301
FY 2022
Street Lights, Dams & Bond Debt

Street Lights

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<tr>
<th>105- Public Works</th>
<th>Expenses</th>
<th>2020</th>
<th>2020</th>
<th>2021</th>
<th>2021</th>
<th>2022</th>
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</thead>
<tbody>
<tr>
<td>02- Streetlights</td>
<td>20- Utilities</td>
<td>Estimated Budget</td>
<td>a/o 2.29</td>
<td>Actual Budget</td>
<td>Expenditures</td>
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</tr>
<tr>
<td></td>
<td>Electricity</td>
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Dams

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<th>03- Dams</th>
<th>2020</th>
<th>2020</th>
<th>2021</th>
<th>2021</th>
<th>2022</th>
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Bond Debt

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<th>04- Debt Service</th>
<th>2020</th>
<th>2020</th>
<th>2021</th>
<th>2021</th>
<th>2022</th>
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</thead>
<tbody>
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<td>Actual Budget</td>
<td>Expenditures</td>
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<td>$324,763</td>
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<td>$315,362</td>
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<td>$320,575</td>
<td>$324,763</td>
<td>$319,000</td>
<td>$315,362</td>
<td>$310,000</td>
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Memorial Field (Bond that was originally anticipated to be added to upcoming budget) 2021
- Bond Funds $698,000.00
- Interest $256,515.00
- $954,515.00
### FY 2022

**107 - Bulky Waste Transfer Station**  
**01 - BWTS**

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<th>Services</th>
<th>2019 Expenditure</th>
<th>2020 Budgeted Amount</th>
<th>2020 Spent As of</th>
<th>2021 Actual Budget</th>
<th>2021 Estimated Expenditures</th>
<th>2022 Proposed Budget</th>
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</thead>
<tbody>
<tr>
<td>30- Professional</td>
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<td>23- Interlocal Agreement (our portion)</td>
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<td>50- Supply/Equip</td>
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<tr>
<td>01- Consumables</td>
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<tr>
<td>12- TSBW Supervisor (John)</td>
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<td>13- TSBW Asst. Supervisor (Jason)</td>
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<td>14- TSBW Attendant (Becky)</td>
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<td>15- TSBW Foreman (Matt)</td>
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<td>- $</td>
<td>- $</td>
<td>- $</td>
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<tr>
<td>11- Benefits &amp; Ins.</td>
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<td>- $</td>
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</tbody>
</table>

|                  | 2019 Expenditure | 2020 Budgeted Amount | 2020 Spent As of | 2021 Actual Budget | 2021 Estimated Expenditures | 2022 Proposed Budget |
|                  | 323,518         |                      |                  |                    |                             |                      |

[Image 0x0 to 612x792]
## FY 2022
### Non-Property Tax Revenue

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<th>100 ADMINISTRATION</th>
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<th>2021 Estimated Collected</th>
<th>2022 Proposed Budget</th>
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<td>100-01-007 FOAA Fees</td>
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**Administration Total** $553,221 | $685,659 | $654,018

## 101 CODE ENFORCEMENT/PB/ZBA
### 01- Code Enforcement

| 101-01-200 Boat Excise | $15,000 | $15,000 | $18,000 |
| 101-01-201 Mooring Fees | $500 | $660 | $3,000 |
| 101-01-202 Bldg Permit Fees | $30,000 | $36,000 | $40,000 |
| 101-01-203 Plumbing Admin Fees | $1,440 | $2,500 | $2,500 |
| 101-01-204 Plumbing Permit Fees | $8,000 | $12,000 | $12,000 |
| **Sub Total** | **$54,940** | **$66,160** | **$75,500** |

### 02- Planning Board/Zoning Board

| 101-02-240 Planning Board Fees | $2,000 | $1,700 | $2,000 |
| 101-02-241 Zoning Board Appeals Fees | $300 | $120 | $300 |
| 101-02-242 Staff Review | $ - | $ - | $ - |
| **Sub Total** | **$2,300** | **$1,820** | **$2,300** |

**Code Enforcement/PB/ZBA Total** $57,240 | $67,980 | $77,800
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<tr>
<td><strong>102 PARKS &amp; RECREATION</strong></td>
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# FY 2022
## Non-Property Tax Revenue

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